Private School Authority Code:	9171
School Code:	1194

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In the following text box, please provide several very brief comments which will help the Financial Reporting and Accountability Branch to better understand your budget and to identify significant business and financial risks facing your school. Note that these brief comments should be consistent with your three year Education Plan submission and focus on anticipated material changes from the current year enrolment, staff, contracts, programs, projects, business and financial risks.

Budget Highlights and Assumptions:

As the expenses for the Severe Disabilities and Early Literacy program are found in the Certificated Salaries, they are not separated out on Budget Schedule A.

page 2

Significant Business and Financial Risks:

Private School Authority Code: 9171 School Code: 1194

BUDGET REPORT for Funded Private Schools

FOR THE YEAR ENDING AUGUST 31, 2021

[Education Act, Section 29; Private Schools Regulation 93/2019]

Hillcrest Christian School

Hillcrest Christian School Society

Name of Private School and Legal Name of Organization Operating the Private School

780-539-9161 (Phone) 780-532-6932 (Fax)

Telephone and Fax Numbers

BOARD CHAIRPERSON / PRESIDENT								
Sharon Ambros	original signed							
Name	Signature							
SUPERINTENDENT / PRINCIPAL								
Dave Paetkau	original signed							
Name	Signature							
SECRETARY-TREAS	URER OR TREASURER							
Calvin Smith	original signed							
Name	Signature							

Certified an accurate summary of the year's budget approved by the Board of Directors at its meeting held May 26, 2020 .

ALBERTA EDUCATION, Financial Reporting and Accountability 8th Floor Commerce Place, 10155-102 Street, Edmonton AB T5J 4L5 E-MAIL: Maria.Clawson@gov.ab.ca PHONE: (780) 427-7404 FAX: (780) 422-6996

Albertan Government

Private School Authority Code:	9171
School Code:	1194

BUDGETED STATEMENT OF OPERATIONS for the Year Ending August 31 (in dollars)

		Budget 2020 / 2021	Projected 2019 / 2020	ACTUAL 2018 / 2019 (Note 1)
REVENUES				
Alberta Education (excluding Home	Education)	\$407,807	\$395,619	\$282,282
Alberta Education - Home Education		\$6,800	\$0	\$0
Total Alberta Education R	evenues	\$414,607	\$395,619	\$282,282
Other Government of Alberta		\$0	\$0	\$200
Federal Government and/or First N	lations	\$0	\$0	\$0
Other Alberta school authorities		\$0	\$0	\$0
Instruction fees / Tuition fees		\$185,105	\$162,258	\$139,560
Non-instructional (O&M, Transportation	n, Admin fees)	\$7,370	\$30,550	\$19,908
Other sales and services		\$13,600	\$13,440	\$14,087
Interest on investments		\$0	\$0	\$0
Gifts and donations		\$15,000	\$15,000	\$44,021
Gross school generated funds		\$0	\$0	\$0 \$0
Amortization of capital allocations	(where applicable)	\$0	\$0	\$0 \$0
Other (specify):		\$0	\$0	\$0 \$0
TOTAL REVENUES	\$635,682	\$635,682	\$616,867	\$500,058
EXPENSES	,,	+000,002	<i>4010,001</i>	<i>4000,000</i>
Certificated salaries (excluding Ho	ma Education)	• • • • • • •	• ·	.
· · · · · · · · · · · · · · · · · · ·	, ,	\$361,008	\$353,472	\$341,075
Certificated benefits (excluding He Non-certificated salaries and wage		\$24,412	\$24,141	\$23,129
Education)	es (excluding nome	\$89,960	\$76,080	\$68,186
Non-certificated Benefits (excludi	ng Home Education)	\$6,297	\$5,326	\$4,661
Services, Contracts & Supplies - c		· · / ·	+ - /	
Management fees, and Leases (ex		\$78,833	\$69,443	\$62,498
Consulting / Man		\$0	\$0	\$0
Leases - Buildin	g	\$0	\$0	\$0
Leases - Other	\$0	\$0	\$0	
Severe Disabilities / DSEPS	\$0	\$0	\$0	
Program Unit		\$0	\$0	\$0
English as a Second Language		\$0	\$0	\$0
				• •
Home Education				
Certificated salaries		\$0	\$0	\$0
Certificated benefits		\$0	\$0	\$0
Non-certificated salaries a	nd wages	\$0	\$0	\$0
Non-certificated Benefits		\$0	\$0	\$0
, ,	ome education student for the	¢o	¢0.	.
purchase of instructional Contracts	materiais	\$0	\$0	\$0
		\$0	\$0	\$0
Services and Supplies		\$0	\$0	\$C
Gross school generated funds		\$0	\$0	\$0
Capital and debt services		÷3	÷3	
Amortization of capital asse			* 2	
From restricted fu from unrestricted	\$0 \$2,462	\$0 \$2,462	\$0 \$2,462	
Total amortization of capit		\$2,462	\$2,462	\$2,402 \$2,462
Interest on capital debt		\$0	\$0	\$2,402 \$0
Other interest charges				
Losses (gains) on disposal	of canital assets	\$0	\$0	\$315
		\$0 \$0	\$0 \$0	\$C
Other (specify): TOTAL EXPENSES	¢500.070	\$0 \$562.072	\$0 \$530.034	\$0
IUIAL EAPENSES	\$562,972	\$562,972	\$530,924	\$502,326
SURPLUS(DEFICIT) OF REVENUE	S OVER EXPENSES	\$72,710	\$85,943	(\$2,268
		\$72,710		

1. To agree with the Audited Financial Statements (AFS) as submitted to Alberta Education pursuant to Section 29 of the Education Act; Private Schools Regulation 93/2019, Section 16 or as restated.

Private School Authority Code:

School Code:

9171 1194

BUDGETED STATEMENT OF CHANGES IN NET ASSETS for the Year Ending August 31, 2021 (in dollars)

		(in dolla						
	(1)	(2)	(3)	(4)		5)	(6	,
			UNRESTRICTED	TOTAL	RESTR	-	RESTR	
	TOTAL	INVESTMENT IN	NET	RESTRICTED NET	OPERATING		CAPITAL R	
	NET ASSETS	CAPITAL ASSETS	ASSETS	ASSETS	Grades	External	Grades	External
	(Columns 2+3+4)		(+,-)	(Columns 5 to 6)	ECS to 12	Services	ECS to 12	Services
Balances per AFS at August 31, 2019	\$31,057	\$7,336	\$23,721	\$0	\$0	\$0	\$0	\$0
2019 / 2020 Estimated adjustments to:								
Projected surplus(deficit)	\$85,943		\$85,943					
Est. Capital asset acquisitions (less financed and/or capital contributions amount)		\$0	\$0	\$0	\$0	\$0	\$0	\$0
Est. Donations of non-amortizable assets	\$0	\$0						
Est. Amortization of capital assets (expense) *		(\$2,462)	\$2,462					
Est. Amortization of capital allocations (revenue) ** (where applicable)		\$0	\$0					
Est. net book value of the disposal of capital assets		\$0	\$0	\$0	\$0	\$0	\$0	\$0
Est. Debt principal payments ***		\$0	\$0					
Est. Reserve transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Est. transfers (specify):	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Estimated Balances at August 31, 2020	\$117,000	\$4,874	\$112,126	\$0	\$0	\$0	\$0	\$0
2020 / 2021 Estimates for:								
Budgeted Surplus(deficit) of revenues over expenses	\$72,710		\$72,710					
Est. Capital asset acquisitions (less financed and/or capital contributions amount)		\$0	\$0	\$0	\$0	\$0	\$0	\$0
Est. Donations of non-amortizable assets	\$0	\$0						
Est. Amortization of capital assets (expense) *		(\$2,462)	\$2,462					
Est. Amortization of capital allocations (revenue) ** (where applicable)		\$0	\$0					
Est. net book value of the disposal of capital assets		\$0	\$0	\$0	\$0	\$0	\$0	\$0
Est. Debt principal payments ***		\$0	\$0					
Est. Reserve transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Est. transfers (specify):	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Estimated Balances for August 31, 2021	\$189,710	\$2,412	\$187,298	\$0	\$0	\$0	\$0	\$0
	\$189,710							

Notes:

* Amortization of Capital Assets expense decreases the Investment in Capital Assets and increases Unrestricted Net Assets.

** Amortization of Capital Allocations revenue increases the Investment in Capital Assets and decreases Unrestricted Net Assets. *** Principal payments increase Investment in Capital Assets and decrease Unrestricted Net Assets as the outstanding capital debt is paid down.

Private School Authority Code:	9171
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BUDGETED SCHEDULE A to the BR ALLOCATION OF REVENUES AND EXPENSES TO PROGRAMS

			OF REVENUES A				_	-	-
REVENUES	TOTAL	Home Education	Pre-Kindergarten (Pre - K)	CS Kindergarten (K)	Instruction (Grades 1 to 12)	Operations and Maintenance of Schools	Transportation (Grades 1 to 12)	System Administration	External Services
Alberta Education allocations									
(1) ECS Base Instruction	\$13,038		\$0	\$13,038					
(2) Grades 1 to 9 Base Instruction	\$227,096				\$227,096				
(3) Grades 10 to 12 (Year 1 - 3)	\$56,732				\$56,732				
 (4) Grades 10 to 12 (Year 4) (5) Grades 10 to 12 (Year 5 and above) 	\$0				\$0				
(5) Grades 10 to 12 (Year 5 and above)(6) Summer School	\$0				\$0				
(7) Home Education	\$0	* 0.000			\$0				
Distance Education:	\$6,800	\$6,800							
(8) Grades 10 to 12 - online (> = 30 Completed Credits)	\$0				\$0				
(9) Grades 10 to 12 - online (< 30 Completed Credits)	\$0				\$0				
(10) Mild/Moderate Disabilities/Delays, Gifted and Talented	\$6,217		\$0	\$6,217	φu				
(11) Severe Disabilities	\$29,637		ţ.	ψ0,211	\$29,637				
(12) Designated Special Education (DSEPS) Base Instruction	\$0				\$0				
(13) ECS Program Unit (PUF)	\$0		\$0	\$0					
(14) Education Program in an Institution	\$0				\$0				
(15) English as a Second Language	\$0		\$0	\$0	\$0				
(16) First Nations, Metis, and Inuit Education	\$840				\$840				
(17) Operations and Maintenance Grant	\$38,052		\$0	\$0		\$38,052			
(18) System Administration	\$20,153		\$0	\$0				\$20,153	
(19) Transportation Grant	\$2,196		\$0	\$2,196					
(20) SuperNet Services	\$0		\$0	\$0	\$0				
(21) Community Supports Grant	\$13,846				\$13,846				
(22) Other - Alberta Education	\$0	\$0	\$0	\$0	\$0				
(23) TOTAL Alberta Education Allocations	\$414,607	\$6,800	\$0	\$21,451	\$328,151	\$38,052		\$20,153	
(24) Other Government of Alberta	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
(25) Federal Government and/or First Nations	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
(26) Other Alberta school authorities	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
(27) Instruction fees / tuition fees	\$185,105	\$0	\$0	\$1,175	\$183,930				\$0
(28) Non - instructional fees (O&M*,Transport, Admin)	\$7,370	\$0	\$0	\$0	\$0	\$0	\$0	\$7,370	\$0
(29) Other sales and services	\$13,600	\$0	\$0	\$400	\$13,200	\$0	\$0	\$0	\$0
(30) Interest on investments	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
(31) Gifts and donations	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$15,000	\$(
(32) Gross school generated funds(33) Amortization of capital allocations (where applicable)	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
(33) Attorization of capital allocations (where applicable) (34) Other (specify):	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0
\$666,662	\$635,682	\$6,800	\$0	\$23,026	\$525,281	\$38,052	\$0	\$42,523	\$0
EXPENSES	TOTAL								
(35) Certificated salaries	\$361,008	\$0	\$0	\$11,513	\$325,528			\$23,967	\$0
(36) Certificated benefits	\$24,412	\$0	\$0	\$806	\$22,065			\$1,541	\$0
(37) Non-certificated salaries and wages	\$89,960	\$0	\$0	\$11,620	\$78,340	\$0	\$0	\$0	\$0
(38) Non-certificated Benefits	\$6,297	\$0	\$0	\$813	\$5,484	\$0	\$0	\$0	\$0
(39) SUB - TOTAL \$481,677	\$481,677	\$0	\$0	\$24,752	\$431,417	\$0	\$0	\$25,508	\$0
(40) Services, Contracts & Supplies - other than Consulting / Management Fees, and Leases	\$78,833	\$4,250	\$0	\$2,738	\$46,675	\$8,400	\$0	\$16,770	\$0
(41) Consulting / Management Fees	\$0	\$0	\$0	\$0	\$0	\$0,400	\$0	\$0	\$0
(42) Leases - Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0
(43) Leases - Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$(
(44) Severe Disabilities / DSEPS	\$0				\$0				
(45) Program Unit	\$0		\$0	\$0					
(46) English as a Second Language	\$0		\$0	\$0	\$0				
(47) Gross school generated funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital and debt services									
Amortization of capital assets									
(48) From restricted funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
(49) From unrestricted funds	\$2,462	\$0	\$0	\$0	\$0	\$2,462	\$0	\$0	\$(
(EQ) Interact on conital data		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
(50) Interest on capital debt	\$0					\$0	\$0	\$0	\$(
(51) Other interest charges	\$0	\$0	\$0	\$0	\$0				
(51) Other interest charges (52) Losses (gains) on disposal of capital assets	\$0 \$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	
(51) Other interest charges (52) Losses (gains) on disposal of capital assets (53) Other (specify):	\$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0
(51) Other interest charges (52) Losses (gains) on disposal of capital assets	\$0 \$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0 \$0 \$0 \$0

SCHEDULE B to the BR STUDENT STATISTICS

STUDENT STATISTIC	.5		
	Budgeted Enrolment	Projected Enrolment	Actual Enrolment
	for 2020/2021	2019 / 2020	2018 / 2019 (Note 1)
Eligible Funded Grades 1 to 12 Students			
Grades 1 to 9 (Head count)	55.00	52.00	51.00
Grades 10 to 12 (Year 1 - 3) (Head count)	12.00	13.00	10.00
Grades 10 to 12 (Year 4) (Head count)		-	-
Grades 10 to 12 (Year 4 FTE, 0.5 times head count)	-	-	_
Grades 10 to 12 (Year 5) (Head count)		-	_
Grades 10 to 12 (Year 5 FTE, 0.25 times head count)	·····		_
Total funded Grades 1 to 12 Students	67.00	65.00	61.00
Eligible Funded Home Education Students			
Home Education Students	5.00	-	-
Total funded Home Education Students	5.00	-	-
Ineligible (non-funded) Students			
First Nations	-	-	-
Other	-	-	-
Total (non-funded) Students	-	-	-
OF THE TOTAL ELIGIBLE FUNDED GRADES 1 TO 12 STUDENTS Distance Education: Grades 10 to 12 - online (>=30 Completed Credits)		-	
Grades 10 to 12 - online (< 30 Completed Credits)	-	-	-
Summer School	-	-	-
Severe Disabilities	2.00	1.00	1.00
DSEPS	-	-	-
First Nations, Metis, and Inuit English as a Second Language	2.00	3.00	2.00
ECS			
Eligible Funded Kindergarten (K) Children	5.00	2.00	3.00
Kindergarten Program Hours	540.00	529.00	529.00
Eligible Funded Pre - Kindergarten (Pre - K) Children	_	_	_
Pre - Kindergarten Program Hours	-	-	-
Total Eligible Funded ECS Children (K and Pre-K)	5.00	2.00	3.00
Total Ineligible (non-funded) ECS Children (K and Pre-K)			
OF THE TOTAL ELIGIBLE FUNDED ECS Children (K and Pre-K)		1	
Program Unit (PU)	-	-	-
Mild/Moderate Disabilities/Delays, Gifted and Talented	-	-	-
English as a Second Language (ESL) Transportation		-	-
		_	

Notes:

1. Projected (2019 / 2020) and actual (2018 / 2019) enrollment driving the comparative figures in the Statement of Operations.

Private School Authority Code:	9171
School Code:	1194

SCHEDULE C to the BR STAFFING STATISTICS FULL TIME EQUIVALENT (FTE) PERSONNEL

	Budgeted 2020 / 2021	-	Actual 2018 / 2019	
CERTIFICATED STAFF				
School based	8.22	7.35	7.29	Teacher certification required for performing functions at the school level.
Non-School based	0.00	0.00		Teacher certification required for performing functions at the system/central office level.
Home education program	0.00	0.00		Teacher certification required to conduct at least 2 evaluations of the progress of the home education student.
Total Certificated Staff FTE	8.22	7.35		FTE for personnel possessing a valid Alberta teaching certificate or equivalency.

NON-CERTIFICATED STAFF

Instructional	4.31	3.71		Personnel providing instruction support for schools under "Instruction" program areas.
Non-instructional	0.00	0.00	0.00	Personnel in Transportation, Board & System Admin., O&M areas.
Home education program	0.00	0.00	0.00	Personnel performing functions for home education program.
Total Non-Certificated Staff FTE	4.31	3.71	3.80	FTE for personnel not possessing a valid Alberta teaching certificate or equivalency.

CONTRACT STAFF

Total Contracted Staff FTE	0.00	0.00	0.00	
Non-certificated Staff	0.00	0.00	0.00	FTE for personnel not possessing a valid Alberta teaching certificate or equivalency.
Home education (certificated teachers)	0.00	0.00	0.00	Teacher certification required to conduct at least 2 evaluations of the progress of the home education student.
Non-School based (certificated teachers)	0.00	0.00	0.00	Teacher certification required for performing functions at the system/central office level.
School based (certificated teachers)	0.00	0.00	0.00	Teacher certification required for performing functions at the school level.

Private School Authority Code:

9171 1194

SCHEDULE D to the BR						
INSTRUCTIONAL AND NON-INSTRUCTIONAL FEES / TUITION						

School Code:

	Budgeted Base Budgeted Budgeted ECS Grades 1 to 12 Projected Projected Projected ECS Gr									
	Instruction Hours for ECS	Child / Student	Fees / Tuition per Child /	Total Budgeted	Total Budgeted	Base Instructio n Hours	Child / Student	Fees / Tuition per Child /	Total Projected	Total Projected
	Children	Count	Student	Fees / Tuition	Fees / Tuition	2019/	count	Student	Fees / Tuition	Fees / Tuition
2	2020 / 2021	2020 / 2021	2020 / 2021	2020 / 2021	2020 / 2021	2020	2019 / 2020	2019 / 2020	2019 / 2020	2019 / 2020
Instructional										
Kindergarten Program	540	5	\$235	\$1,175		529	2	\$235	\$470	
Pre - Kindergarten Program	0	0	\$0	\$0		0	0	\$0	\$0	
Kindergarten Program (additio	nal child									
per family)		0	\$0	\$0			0	\$0	\$0	
Pre-Kindergarten Program (additional		0	¢۵	¢o				۴o	¢.	
child per family)		0	\$0	\$0	¢ 47 400		0	\$0	\$0	\$00.040
Instruction grades 1 to 6 Instruction grades 1 to 6 (addit	tional	9	\$5,240		\$47,160		8	\$4,880		\$39,040
student per family)	lional	31	\$926		\$28,706		33	\$772		\$25,476
Instruction grades 7 to 9		8	\$5,240		\$41,920		5	\$4,880		\$24,400
Instruction grades 7 to 9 (addit	tional		<i>+ -) -</i>		· /· ·			* /		· · · · ·
student per family)		7	\$926		\$6,482		6	\$772		\$4,632
Instruction grades 10 to 12		10	\$5,240		\$52,400		13	\$4,880		\$63,440
Instruction grades 10 to 12 (ad	dditional									
student per family)		2	\$926		\$1,852		0	\$0		\$0
Other Instruction Fees/Tuition grades 1 to 12) (Describe)	(ECS and			\$0	\$5,400				\$0	\$4,800
Maximum amount			\$5,240	ψ	ψ 0, 400			\$4,880	ψŪ	ψ4,000
			\$ <u>3</u> ,240					φ4,000		
TOTALS - INSTRUCTIONA	4 <i>L</i>	72		\$1,175	\$183,920		67		\$470	\$161,788
Non-Instructiona	al I									
Operations and Maintenance c	of Schools	0	\$0	\$0			0	\$0	\$0	
Operations and Maintenance of (grades 1 to 6)	of Schools				\$0		0	\$0		\$0
Operations and Maintenance of (grades 7 to 9)			\$0		\$0		0	\$0		\$0
Operations and Maintenance of	of Schools		¢0,		¢0		0	¢o		\$ 0
(grades 10 to 12) Operations and Maintena	noo of		\$0		\$0		0	\$0		\$0
Schools - Total	lice of			\$0	\$0				\$0	\$0
Transportation ECS		0	\$0	\$0			0	\$0	\$0	
Transportation (grades 1 to 6)		0	\$0		\$0		0	\$0		\$0
Transportation (grades 7 to 9) Transportation (grades 10 to 1	2)	0	\$0 \$0		\$0 \$0		0	\$0 \$0		\$0 \$0
	2)	0	ψU				0	ψŪ		i
Transportation - Total				\$0	\$0				\$0	\$0
Board and System Administrat Board and System Administrat				\$0			0	\$0	\$0	
1 to 6)		40	\$110		\$4,400		41	\$470		\$19,270
Board and System Administrat 7 to 9)		15	\$110		\$1,650		11	\$470		\$5,170
Board and System Administrat 10 to 12)	tion (grades	12	\$110		\$1,320		13	\$470		\$6,110
Board and System Admin	istration -				· /					
Total				\$0	\$7,370				\$0	\$30,550
Other Non-Instruction Fees	(ECS and									,
grades 1 to 12) (describe)				\$0	\$0				\$0	\$0
Maximum amount			\$110					\$470		
TOTAL - NON-INSTRUCT	IONAL			\$0	\$7,370				\$0	\$30,550
Instructional and Non- Instructional Fees / Tuitio	on - Total	72		\$1,175	\$191,290		67		\$470	\$192,338

Description/Explanation:

Other instruction fees of \$5,400 are for grades 7-12 to assist in the delivery costs of CTS courses that impact the urban and natural environment This is done through active learning that allows students to complete the requirements of the CTS courses.